

Project Board meeting minutes for the UNDP/GEF Project: PIMS 4932-Strengthening National Protected Area Systems in Eswatini

Held on 17th November 2020 at Magadzavane Conference

Present

- 1. Hlobsile Sikhosana ENTC Acting CEO, GEF Operational Focal Point
- 2. Lindani Mavimbela Secretariat (National Project Manager-ENTC SNPAS)
- 3. Majahodvwa Nkonde MTAD
- 4. Thembinkosi Ndzimandze MNRE
- 5. Lindiwe Mavuso MoF
- 6. Sipho Shiba MoA
- 7. Sandra Mansoor MEPD
- 8. Onesimus Muhwezi UNDP
- 9. Sanele Dlamini Secretariat (ENTC SNPAS)

Agenda

- 1. Opening Prayer
- 2. Chairperson's welcome remarks
- 3. Adoption of Agenda
- 4. Review and adoption of minutes
- 5. Matters arising
- 6. Reflection on Board Tour
- 7. 2021 AWP
- 8. Any other business
- 9. Closure

The Chairperson who then requested Sipho Shiba to lead the house in prayer officially opened the meeting.

Item		
Agenda Items	Comments/Discussion	Decisions, Resolutions/Project impacts

1. Opening Prayer	1. Sipho Shiba	
2. Chairpersons Remarks	The chairperson welcomed everyone who attended the meeting. She reported that the chairperson of the board would not be part of the meeting due to other important commitments.	
3. Adoption of Agenda	The Chairperson requested to the meeting that they go through the agenda with a purpose of adopting it. Item 7 of the agenda was corrected to be progress report and 2021 AWP.	Resolution 1: Agenda was adopted.
4. Adoption of minutes	Minutes were reviewed and there were few corrections.	Resolution 2: Minutes were adopted.
5. Matters Arising.	 A question was posed if the number of meetings were adequate to enable the board carry its project implementation oversight function. Also concern was raised on the daily subsistence allowance (DSA) offered to board members. Response: UNDP advised that the frequency of board meetings was fine to monitor progress. More so, since procedurally UNDP Boards normally have two sittings a year (once in every six months). Instead it is the Project steering committee that should meet more often. The current quarterly meetings of the board are acceptable because it has to address concerns raised in the MTR. Board DSA needs to be assessed if it is aligned with current times. What positives have been achieved post MTR. Response: The project has revised its indicators to align with MTR recommendations. Importantly, project has moved from 39% to 70.2% overall performance. 	Resolution 3: PMU requested to facilitate the review of DSA given to project board members, as they cannot be given the same rate as community members.

2	. The National Project Manager	
	(NPM) was asked to share	
	strategies adopted for fast tracking civil works.	
	Response: NPM reported that	
	monitoring and evaluation (M&E)	
	ToRs were developed for engaging	
	government engineers under the	
	Micro Projects division in the	
	Economic Planning Ministry. Bi-	
	weekly schedules were developed	
	for civil works M&E. Impact has	
	been that most of the civil works	
	were committed through purchase	
	orders (PO) issued to contractors.	
	Limitation: None comprehensive	
	BOQs in all civil works that were	
	developed using ENTC artisans had	
	to be reviewed by Micro Projects	
	Engineers to meet Industry Council	
	standards. Poor BOQs led to two	
	civil works being deferred to 2021,	
	which are Mantenga paving and	
	Sara camp.	
3	. A concern was raised that the	Resolution 4: PMU was requested to
	incentive of the Micro Projects	facilitate the improvement incentives
	Engineers was discouraging their reliability.	for micro project team.
	Response: Micro Projects	
	involvement should be considered	
	as co-financing by government to	
	the project for GEF to appreciate.	
	. What is the status of game species	
4	introductions? Were assessments	
	done for introduced species.	
	Response: The NPM reported that	
	game species were delivered in	
	Malolotja (Blesboks). Management	
	plans informed adaptable species	
	for the landscapes.	
5	. There was a question on the	
	extension of the project.	
	Response: Project was given a	
1	and yoon avtending This was also f	
	one-year extension. This was due to	
	one-year extension. This was due to COVID-19 impact on raw material availability which was scarce due to	

dependency on South Africa imports on raw materials for civil works. Limitation: During extension, GEF does not fund PMU. UNDP and ENTC had to provide funds for project staff and at the moment UNDP had committed \$55,000.00 for salaries. The board had requested to have an insight tour of project activities to appreciate progress made on SNPAS investments. 1. Observation: Board noticed great concerns at Shewula Mountain Camp, where the community expressed its disappointment on projects that were implemented in 2018 to improve the camp	
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2018 to improve the camp	
infrastructures (Game fencing and	
substandard renovation material). Resolution 5: The meeting urg	jed
This was also raised in the UNDP and ENTC to continue	
grievance consultancy and issue addressing the community cond	cerns.
has gained political attention. The	
board wanted to know what has	
been done to rectify that?.	
Response: UNDP, ENTC and COSPE management had a virtual	
meeting to discuss issue on the 3 rd	
6. Review of Board & a physical meeting on the 10 th	
Tour Report. November 2020 and board was	
informed that on the 18 th November	
2020 UNDP, ENTC, COSPE and	
Shewula community were having a	
meeting to discuss issues.	
Findings: generally, information	
gaps affected relations due to	
expectations and hopes that were	
raised to the community which were	
later not fulfilled due to poor	
communication of changed project	
scopes.	
Proposal: UNDP moved that the Resolution 6: The meeting als	
project sees how it purchases some resolved that the PMU should t	•
fencing to show its understanding purchase the fencing material w while talks with COSPE proceed to funds that will be available at ye	
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2. The board noted that funders (GEF,	
UNDP & Government) visibility is	

	not there on infrastructural	
	investments made by the project.	
	3. The board noted with concern that	Resolution 7 : It was stated that the
	there are no guarantees that the	PMU should install visibility material
	investments done in the private land	that the facilities were supported by
	ownership (PLO) will benefit the	GEF funding and also ensure that
	nearby communities. Therefore,	establishments (ecotourism facilities)
	stringent agreements should be	are left at a functional state.
	signed with PLO to ensure benefits of	
	investments spill over to	
	communities.	
	4. Board noted with concern that some	
	community infrastructure might not	
	be sustained after project closure,	
	such as proper safeguard of fence in	
	protected wetlands, where fence is	
	not well taken care of (falling). The	
	PMU responsed that wetland	
	management plans for fenced	
	wetlands are underway to try correct	
	that and have a sustainable	
	investment.	
	The chairperson request the National Project Manager to lead the meeting in	
	reporting for third quarter activities.	
	1. The NPM reported that during the	
	period the project management unit	
	started the quarter with a budget of	
	E 4, 339, 136.82 under ENTC	
	procurement in quarter 3 and only E	
	3, 116, 304.73 was successfully	
	committed. A sum of E 2, 595,	
	293.01 was actual expenditure on	
7. Quarter 3	activities and E521, 011. 72 was	Resolution 8: The project board
Financial	funds committed through purchase	appreciated the progress report and
Progress Report	orders. The committed funds make	approved it.
	an overall delivery of 72%.	
	2. UNDP was requested to procure	
	activities worth E 8, 133, 833.68, the	
	overall delivery under this	
	procurement is 90.2%, where E 2,	
	134, 528.75 is actual, and E5, 202,	
	762.02 is committed through	
	purchase orders or contracts.	
	Therefore, of the E13, 126, 490.88	
	Q3 budget requested only E10, 453,	

		505 50 h h	
		595.50 has been committed, which	
		is 79.6% delivery.	<u> </u>
	1.	The NPM reported to the meeting that the GIS portal is now fully	
	2.	functional. The Lubombo and Ngwempisi landscape management plans were	
		launched by the Honourable Minister of Tourism and Environmental Affairs	
	3.	Community Ecotourism facilities business plans were successfully launched.	
	4.	In the Integrated strategy of IAPs the national consultant has produced a final strategy that has	
		been submitted to the ministry of tourism and environmental affairs, which has been presented to	
	5.	cabinet. The NPM reported that they had done evaluations on OECMs. They	
Quarter 3 Activities		evaluated IYSIS which is 21 000 ha, they realised that 500 ha of that is	
Progress Report		implicated on the encroachment illegal nearby communities that want	
		to take land. They also evaluated shewula which had an issue of	
	6.	dagga The NPM stated that despite the implementation of most activities	
		there were still some challenges faced by the PMU. These were the	
		COVID -19, which made it difficult to receive material mostly on civil	
		works, non-availability of staff, prices and delivery time. The way forward is through extension of	
		contracts or deferral where deemed necessary.	
	7.	The board wanted to know progress made towards the development of	
		guidelines on data sharing. NPM stated that all is moving as planned and they will be developed before	
		year ends.	

8. Budget reallocations	 8. Emphasis was made on ensuring that ecotourism facilities are left at a usable status after completion of construction works. The chairperson requested the NPM to lead the meeting on the next agenda item. The NPM requested to reallocate E40 000 from 2.1.1.2 to 1.3.1.3 which will help the project to launch the Malolotja landscape management plan 	Resolution 9: Budget reallocations approved
9. Quarter 4 budget request	The NPM reported that implementation in Q4 will be done through the surplus of funds from Q3 and available funds not used in implementing activities in Q3 which totals to E 2, 467, 685.02. Procurement that was requested to be procured by UNDP shall migrate to Q4 and no new procurement activities will be done. In short, the NPM requested the meeting to approve a budget of E2, 467, 685.02 for Q4. He pointed out that main deliverables for the quarter was the Malolotja landscape management plan and the evaluations on OECMs. Comment from the floor was that would the project team be able to spend everything in less than two months. The project team was also advised to include targets to show whether the amount of money allocated to that budget line is realistic or not. Another advise was that any funds not committed by 31 ST December 2020 should be returned to UNDP	Resolution 10: Quarter 4 budget request approved Resolution 11: the project team was requested to do an evaluation and share online the no objection to proceed on the Shewula fence.
10. CLOSURE		Meeting was adjourned.

Mavimbela Lindani (Secretariat)

Date

John Hlophe (Chairperson)

Date